

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Industrial Units	(1.482)	(1.433)	0.049	0.054	Shortfall of Industrial Unit Rental Income, due in the main to Gaz de France decommissioning the Shotton Power Station site. Income shortfalls are partly mitigated by savings in vacant posts at Deeside Enterprise Centre	Keep Unit rental income closely monitored throughout the year
Property Holdings	0.088	0.065	(0.023)	(0.023)	Ty'r Binwydden has budget provision for £21k but is no longer an active site. However, there is the potential for additional expenditure on vacant schools in Connah's Quay which could offset this underspend.	Review of site budgets necessary in line with asset management programme
Agricultural Estates	(0.157)	(0.179)	(0.022)	(0.020)	Land Agent Vacancy	
Administration Buildings	1.228	1.228	0.000	(0.023)	Energy Efficiency Measure in place. Projected expenditure currently based on 2011/12 actuals	
Corporate Property & Design	1.922	1.892	(0.030)	(0.037)	Net Vacancy Savings	
Property Asset & Development	0.530	0.489	(0.041)	(0.025)	Net Vacancy Savings	
Car Parks	0.025	0.060	0.035	0.034	Car Park income shortfall at Holywell and Mold partially offset by a reduced maintenance programme	

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Highways Policy and Development Control	0.413	0.405	(0.008)	0.007	Additional IT costs for the CAMS System	
Transportation	1.646	1.616	(0.030)	(0.024)	Net Vacancy Savings	
Business & Strategy	1.405	1.465	0.060	0.060	Additional costs associated with pay protection following the Streetscene Service Review	
Waste Disposal & Waste Collection	9.201	9.343	0.142	0.133	Cost of overtime payments to operatives (pre part 3 agreement) totalling £300k plus additional vehicle requirements as a result of the phased roll out of the full Saturday collection service of £140k. This is partly mitigated by £300k due to the increased recycling levels from the implementation of Managed Weekly Collections which not only reduces landfill and tipping charges but increases the level of recycling income.	Keep tonnage levels closely monitored to establish if further savings can be achieved to fully mitigate the costs.
Fleet Services	(0.222)	(0.225)	(0.003)	(0.010)	Outturn based on estimated figures and assumes NSI Fuel budget being allocated for £196,000	
Planning Control	0.367	0.445	0.078	0.074	Planning fee income has reduced against projections due to the ongoing economic climate and it is at this early stage anticipated to be short of target.	Partially offset by salary savings within the Planning service

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Service Development & Support	0.236	0.215	(0.021)	(0.021)	Part time salary savings	
Management Support & Performance	1.147	0.997	(0.150)	(0.170)	Vacancy Savings totalling £147k ( 5 posts 2 x Sc4, Sc6, SO1 & M6) ahead of Service Review implementation. This variance is affected marginally at P4 by the anticipated Modern Apprentice intake from September 2012.	
Public Protection	3.513	3.346	(0.167)	(0.159)	Vacancy Savings totalling £204k (3 x EHO 2 x EO 1 x Admin) ahead of the Service Review being implemented, offset by income shortfalls in Pollution Control	
Markets	(0.101)	(0.063)	0.038	0.037	Anticipated income shortfalls from Mold Indoor Market of £39k, which is partially offset by increased income at Flint	This overspend will be met from anticipated underspends in other areas of the Regeneration service.
Other variances (aggregate)	12.026	11.990	(0.037)	(0.010)	A number of variances of no more than £0.012m individually.	
<b>Total :</b>	<b>31.785</b>	<b>31.656</b>	<b>(0.129)</b>	<b>(0.123)</b>		